

# Membership Certificate



This is to certify that

**K C Group Shipping Ltd**

was admitted as a registered Trading Member  
of the British International Freight Association

on the **18 January 1995**

Given subject to the provisions  
of the Memorandum & Articles  
of Association of the Association

Chairman

S.C. Morrell

Director General

[Signature]

Registered No. **1483**

*This certificate remains the property of the Association and  
in the event of the membership ceasing it must be returned.*